Executive summary

Beaumont Health understands the importance of serving the health needs of its communities. To do that successfully, we must first take a comprehensive look at the issues our patients, their families and neighbors face when making healthy life choices and health care decisions.

Beginning in January 2019, Beaumont began the process of assessing the health needs of the

Executive summary

The results were aggregated across the eight hospital communities to identify the predominant health needs for the overall Beaumont community. Needs were identified for the overall Beaumont community if they were common across at least five of the eight Beaumont hospital communities.

In June 2019, the Beaumont CHNA Prioritization Workgroup met to review the health needs matrix and prioritize significant community health needs for Beaumont. The meeting was moderated by IBM Watson Health and included an overview of the CHNA process for the Beaumont community, the methodology for determining the top health needs and the selection and prioritization of significant health needs for the community Beaumont serves.

The group reviewed the Beaumont Health needs matrix and identified the significant community health needs to prioritize. They next used criteria selected by the Beaumont CHNA Steering Committee to score the community's significant health needs. The list of significant health needs was then prioritized based on the overall scores. The session participants subsequently reviewed the prioritized health needs for each community and chose the four community health needs with the highest prioritization scores as those to be addressed by Beaumont through subsequent implementation strategies. The health needs to be addressed by Beaumont include:

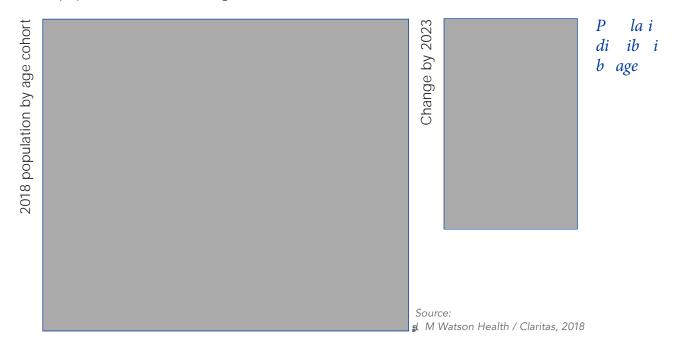
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Beaumont, Troy

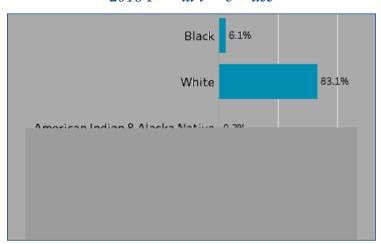
Beaumont, Troy offers a comprehensive array of health care services that continue to develop

The community's population skews slightly younger with 32.8% of the population ages 18-44 and 21.2% under age 18. The largest cohort (18-44) is expected to increase by 8,531 people (2.9%) by 2023. The age 65-plus cohort, the smallest cohort at 16.7% of the population, is the only other age group expected to grow (18.9% increase) over the next five years, adding almost 28,000 seniors to the community. Growth in the senior population will likely contribute to increased utilization of services as the population continues to age.

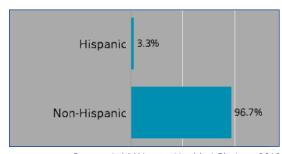


Population statistics are analyzed by race and by Hispanic ethnicity. The largest racial groups in the community are white (83.1%), followed by Asian/Pacific Islander (7.5%). The black population (6.1%) is projected to experience the greatest growth (20.5%), adding more than 11,000 people to the community. The Hispanic population (all races) is expected to grow by 13.3% or 4,000 people by 2023, while the non-Hispanic population (all races) is expected to increase by more than 20,000 people (2.4%) by 2023.

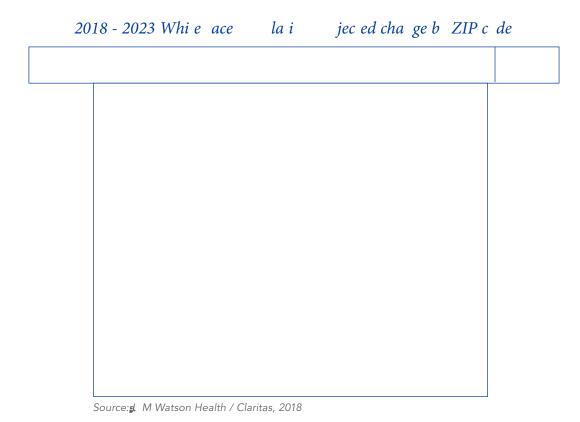
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Source: M Watson Health / Claritas, 2018



2018 Media h ehldic eb ZIP c de

The 2018 median household income for the United States is \$62,175 and \$55,727 for the state of Michigan. The median household income for the ZIP codes within this community range from \$45,854 for ZIP code 48071 - Madison Heightsto \$137,733 for ZIP code 48306 - Rochester. There is one ZIP code with a median household income of less than \$50,200, twice the 2018 federal poverty limit for a family of four: Zip Codes Income 48071 Madison Heights \$45,854 Source: M Watson Health / Claritas, 2018

Beaumont, Troy

A majority of the population (59%) are insured through employer sponsored health coverage, followed by those with Medicare (17%) and Medicaid (13%). The remainder of the population is divided between

Beaumont, Troy

The IBM Watson Health community need Index is a statistical approach to identifying areas within a community where health disparities may exist. The CNI takes into account vital socioeconomic factors (income, cultural, education, insurance and housing) about a community to generate a CNI score for every populated ZIP code in the United States. The CNI strongly links to variations in community health care needs and is an indicator of a community's demand for various health care services. The CNI score by ZIP code identifies specific areas within a community where health care needs may be greater.

Overall, the composite CNI score for the community served is 2.2, lower than the CNI national average of 3.0 and state average of 3.3. Thirty-eight of the 42 ZIP codes in this community have a CNI score lower than 3.0, potentially indicating fewer health needs among the population.

2018 C i eed i de b ZIP c de



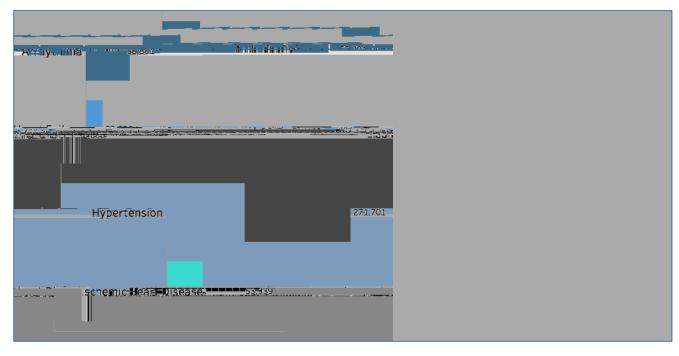
ZIP Map where color shows the community need index on a scale of 0 to 5. Orange color indicates high need areas (CNI = 4 or 5); blue color indicates low need (CNI = 1 or 2). Gray colors have needs at the national average (CNI = 3).

IBM Watson Health community data

IBM Watson Health supplemented the publicly available data and population statistics with estimates of localized disease prevalence of heart disease and cancer as well as Emergency Department visit estimates.

IBM Watson Health heart disease estimates identified hypertension as the most prevalent heart disease diagnoses; there are more than 271,000 estimated cases in the community overall. The 48038 ZIP code of Clinton Township has the most estimated cases of arrhythmia, heart failure and ischemic heart disease, while the 48044 ZIP code of Macomb has the highest number of cases of hypertension. The 48304 ZIP code of Bloomfield Hills has the highest estimated prevalence rates for arrhythmia (96 cases per 1,000 population), heart failure (40 cases per 1,000 population), hypertension (378 cases per 1,000 population) and ischemic heart disease (97 cases per 1,000 population).





For this community, IBM Watson Health's 2018 cancer estimates revealed the cancers projected to have the greatest rate of growth in the next five years are pancreatic, bladder, melanoma and thyroid, based

| Cancer type | 2018 Estimated new cases | 2023 Estimated new cases | 5-year growth (%) |
|------------------------|-----------------------------|-----------------------------|-------------------|
| Bladder | 331 | 375 | 13.1% |
| Brain | 64 | 68 | 6.0% |
| Breast | 732 | 791 | 8.1% |
| Colorectal | 362 | 344 | -5.0% |
| Kidney | 207 | 230 | 10.9% |
| Leukemia | 181 | 200 | 10.6% |
| Lung | 765 | 833 | 9.0% |
| Melanoma | 203 | 228 | 12.3% |
| Non-Hodgkin's lymphoma | 257 | 284 | 10.6% |
| Oral cavity | 94 | 104 | 10.3% |
| Ovarian | 68 | 72 | 6.6% |
| Pancreatic | 165 | 188 | 14.5% |
| Prostate | 878 | 900 | 2.5% |
| Stomach | 68 | 74 | 7.8% |
| Thyroid | 120 | 134 | 12.2% |
| Uterine - cervical | 24 | 24 | 1.4% |
| Uterine - corpus | 149 | 163 | 9.6% |
| Other | 539 | 600 | 11.3% |
| Grand total | 5,207 | 5,614 | 7.8% |

Based on population characteristics and regional utilization rates, IBM Watson Health projected

| N | -е | e ge | e i | a ed 2018 E | e ge c | De a | e | i i | b | ZIP c de |
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ZIP map color shows total Emergency Department visits per 1,000 population by non-emergent status. Orange colors are higher than the state benchmark, blue colors are less than the state benchmark

| Goal #1: | |
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| Goal #2: Decreas | se cardiovascular disease risk factors and prevent death from sudden cardiac arrest. | | | | |
|---------------------|--|--|--|--|--|
| Objective #1: Pr | ovide education programs and services. | | | | |
| OUTCOME MEASURES | Decrease percent of adult hypertension. Decrease in cardiovascular disease risk factors. Increase knowledge and awareness of self-monitoring practices. | | | | |
| | Implement educational sessions on cholesterol, blood pressure and weight management. | | | | |
| | Implement Blood Pressure Self-Monitoring Program in churches and community organizations. | | | | |
| STRATEGIES | Provide AED and Hands-Free CPR training across the community. | | | | |
| AND TACTICS | Mentor and assist schools in attaining the state Heart Safe School designation and provide AED equipment as needed. | | | | |
| | Provide support programs, self-management and education on cardiovascular health, stroke prevention and recovery. | | | | |
| COMMITTED RESOURCES | Beaumont, Troy will commit both financial and in-kind resources, including staff time, charitable contributions and employee volunteerism. | | | | |
| PARTNERS | Local churches Schools Community agencies | | | | |
| | Attainment of Heart Safe School designation | | | | |
| Objective #2: Pr | rovide early detection screenings. | | | | |
| OUTCOME MEASURES | Decrease in deaths from sudden cardiac arrest. Decrease percent of adult hypertension. | | | | |
| STRATEGIES | • Provide blood pressure, cholesterol, glucose, BMI, heart and vascular screenings across the commun | | | | |
| | Implement the Student Heart Check Program to detect abnormal heart structure or abnormal rhythms and explore development of student support group for those currently diagnosed or affected by abnormal diagnoses. | | | | |
| COMMITTED RESOURCES | Beaumont, Troy will commit both financial and in-kind resources, including staff time, charitable contributions and employee volunteerism. | | | | |
| PARTNERS | Local churches | | | | |
| EVALUATION | Screening results | | | | |

| Objective #1: Im | nprove access and coordination of services. | |
|---------------------------|--|-------------|
| OUTCOME MEASURES | Increase referral linkages for mental health and opioid use disorders. | |
| | Support partnerships to improve integration of health care and community-based mental health services. | |
| STRATEGIES AND TACTICS | Improve access and coordination of services for substance abuse disorder through creating multidisciplinary care teams using community peer recovery coaches and linking individuals to community resources. | |
| COMMITTED RESOURCES | Beaumont, Troy will commit both financial and in-kind resources, including staff time, charitable contributions and employee volunteerism. | |
| PARTNERS | Community mental health agencies Universal Health Services CARE of Southeast Michigan Families Against Narcotics | |
| EVALUATION | Partnership agreements Patients connected to community resources | |
| Objective #2: Pr | ovide education program and services | |
| OUTCOME MEASURES | Increase knowledge and awareness of mental health. | |
| STRATEGIES AND TACTICS | • Implement mindfulness classes to address anxiety (e)-7.3y)-32e)-11.8 (e)D 1 Tf0scn/GS1 gs26()0.7 (T)-1 | 1 0 0 1-12. |
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2019 COMMUNITY HEALTH NEEDS ASSESSMENT IMPLEMENTATION STRATEGY

Building Healthier Lives and Communities

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